



The Deputy Secretary of Energy  
Washington, DC 20585

July 23, 2001

The Honorable John T. Conway  
Chairman  
Defense Nuclear Facilities Safety Board  
625 Indiana Avenue, NW, Suite 700  
Washington, DC 20004-2901

Dear Mr. Conway:

Thank you very much for your letter of July 18, 2001, on the Facility Representative Program. I have been very impressed with what I have seen so far and look forward to getting a more detailed understanding of the program and the ways in which it can help spread best practices through the Department of Energy technical workforce.

Best wishes.

Sincerely,

A handwritten signature in cursive script that reads "Frank".

Francis S. Blake

Cc: Mr. Mark B. Whitaker, Jr.  
Mr. Joseph Arango