



The Secretary of Energy
Washington, DC 20585

June 10, 2005

The Honorable A. J. Eggenberger
Acting Chairman
Defense Nuclear Facilities Safety Board
625 Indiana Avenue, NW, Suite 700
Washington, D.C. 20004

Dear Dr. Eggenberger:

The Department is pleased to forward its revised Implementation Plan (Plan) in response to the Board's Recommendation 2004-1, *Oversight of Complex, High-Hazard Nuclear Operations*. The revisions to the Plan add more detail, especially with respect to the Central Technical Authorities and the Office of Nuclear Safety Research. The Plan continues to outline the actions we will take to upgrade federal safety assurance, to learn from internal and external operating experience, and to reinvigorate implementation of our Integrated Safety Management program.

The Department remains committed to Integrated Safety Management as our enduring framework for doing work safely and for integrating safety into all aspects of work performance. All actions in the Plan support strong Integrated Safety Management. The Plan outlines key steps to enhance the Integrated Safety Management program and to refocus attention and energy on achieving excellence in implementation.

This Plan is broad in scope and significant in impact. Many of the interim and follow-up actions necessary to achieve our vision are not described as commitments in our Implementation Plan. Rather, these necessary actions are fully captured in our Project Execution Plan, an internal management tool approved by the Plan's responsible manager to help our organization in keeping Plan implementation on target and on track. We are providing you a copy of the Project Execution Plan so that you can see a more complete scope of currently identified activities.

The 2004-1 Implementation Plan calls for periodic briefings to the Board during the course of implementation. I trust that the Board will provide its insight and advice during these periodic sessions. At other times, please contact me or Dr. Bruce Carnes, our responsible manager for plan implementation.

Sincerely,

A handwritten signature in black ink that reads "Samuel W. Bodman".

Samuel W. Bodman

**Implementation Plan, Revision 1
Project Execution Plan**



Printed on recycled paper