

Peter S. Winokur, Chairman
Jessie H. Roberson, Vice Chairman
Sean Sullivan

**DEFENSE NUCLEAR FACILITIES
SAFETY BOARD**

Washington, DC 20004-2901



October 8, 2014

Dr. Sonya B. Haber
Human Performance Analysis, Corporation
200 Riverside Boulevard, Suite 14L
New York, New York 10069

Dear Dr. Haber:

The Defense Nuclear Facilities Safety Board (Board) appreciates your participation in our May 28, 2014, public hearing and meeting on "Safety Culture and Board Recommendation 2011-1." Your presentation was informative and timely, particularly your comments regarding the importance of understanding organization behaviors and the need for reliable and valid assessment tools. The insights that you provided during your presentation and in answer to Board Member questions will be helpful to both the Board and to the Department of Energy (DOE) as we continue to address the effectiveness of DOE's efforts to improve the safety culture at their defense nuclear facilities.

Thank you again for taking the time to participate in our public hearing and meeting.

Sincerely,

Peter S. Winokur, Ph.D.
Chairman

c: Mr. Joe Olencz

Peter S. Winokur, Chairman
Jessie H. Roberson, Vice Chairman
Sean Sullivan

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October 8, 2014

Dr. Stephanie Morrow
Safety Culture Program Manager
U.S. Nuclear Regulatory Commission
Office of Enforcement, Mail Stop O4A15A
11545 Rockville Pike
Rockville, Maryland 20852

Dear Dr. Morrow:

The Defense Nuclear Facilities Safety Board (Board) appreciates your participation in our May 28, 2014, public hearing and meeting on "Safety Culture and Board Recommendation 2011-1." Your presentation on "The Nuclear Regulatory Commission's Oversight of Safety Culture" was informative and timely, particularly your comments regarding the incorporation of safety culture into the oversight process and the identification of performance deficiencies that have the potential to be cross-cutting factors. The insights that you provided during your presentation and in answer to Board Member questions will be helpful to both the Board and to the Department of Energy (DOE) as we continue to address the effectiveness of DOE's efforts to improve the safety culture at their defense nuclear facilities.

Thank you again for taking the time to participate in our public hearing and meeting.

Sincerely,


Peter S. Winokur, Ph.D.
Chairman

c: Mr. David Solorio
Ms. Patricia Holohan
Mr. Joe Olencz

Peter S. Winokur, Chairman
Jessie H. Roberson, Vice Chairman
Sean Sullivan

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October 8, 2014

Dr. Tracy Dillinger
Program Manager for Safety Culture
National Aeronautics & Space Administration Headquarters
300 E Street, SW, Suite 5A42
Washington, DC 20024

Dear Dr. Dillinger:

The Defense Nuclear Facilities Safety Board (Board) appreciates your participation in our May 28, 2014, public hearing and meeting on "Safety Culture and Board Recommendation 2011-1." Your presentation on "NASA's Safety Culture Path" was informative and timely, particularly your comments regarding the shortcomings of using a "checklist mentality" to assess the strength of the safety culture of an organization and the fundamental tenet that safety is how an organization does business. The insights that you provided during your presentation and in answer to Board Member questions will be helpful to both the Board and to the Department of Energy (DOE) as we continue to address the effectiveness of DOE's efforts to improve the safety culture at their defense nuclear facilities.

Thank you again for taking the time to participate in our public hearing and meeting.

Sincerely,

Peter S. Winokur, Ph.D.
Chairman

c: Mr. Terence W. Wilcutt
Mr. Joe Olencz